

| DATE: | April 10, 2023                                 |
|-------|--|
| TO:   | Sacramento Regional Transit Board of Directors |
| FROM: | Henry Li, General Manager/CEO                  |
| SUBJ: | GENERAL MANAGER'S REPORT                       |

### RECOMMENDATION

No Recommendation - For Information Only.

### **Major Project Updates**

Oral Report

### SacRT Meeting Calendar

### **Regional Transit Board Meeting**

April 24, 2023 SacRT Auditorium / Webconference 5:30 P.M

### **Quarterly Retirement Board Meeting**

June 14, 2023 SacRT Auditorium / Webconference 9:00 A.M

### **Mobility Advisory Council Meeting**

May 4, 2023 SacRT Auditorium / Webconference 2:30 P.M

### Free Transit Tuesdays

The Sacramento Regional Transit District (SacRT) is celebrating 50 years of service and is offering free rides and hosting a series of events for riders to commemorate the moment. SacRT's offering Free Transit Tuesdays on fixed-route bus and light rail every Tuesday throughout April. The free-ride dates are through the end of the month are, April 11, April 18 and April 25.

In addition, SacRT has launched a specially decorated 50th anniversary edition bus and light rail train, sponsored by Siemens Mobility and GILLIG, each of which provides an

immersive experience for riders. The special bus and train feature interior decals with QR codes that connect to stories and videos about our history and achievements.

Those QR codes offer insights into the early days of SacRT, why it was formed, and includes fun facts, including how the agency dealt with the OPEC oil embargo. It also includes insights into major changes SacRT has been making since the Great Recession to position itself to better serve the region as it grows. For those who want to know where that bus and train are operating each day, check the schedule at <u>sacrt.com/50years</u>.

SacRT is also hosting several customer appreciation public pop-up events at light rail stations and transit centers throughout April, where there will be giveaways and prizes. Future pop-up events will be held:

- Thursday, April 13: University/65th Street Station 7 a.m. to 10 a.m.
- Saturday, April 15: Historic Folsom Station (Farmers Market) 8 a.m. to 1 p.m.
- Tuesday, April 18: Arden/Del Paso Station 7 a.m. to 10 a.m.
- Wednesday, April 19: Cosumnes River College Station 2 p.m. to 6 p.m.
- Monday, April 24: 13th Street Station 10 a.m. to 2 p.m.

### Go Green with SacRT on Earth Day

SacRT is offering systemwide free rides in celebration of Earth Day on Saturday, April 22, 2023. Free rides are available to travel on all buses, light rail, SmaRT Ride, SacRT GO paratransit services, and Causeway Connection during regular service hours. No flyer is needed to ride free, just board and go.

Fossil-fuel powered transportation is the single biggest source of air pollution in California. Just one light rail train car can take 150 automobiles off the road, and one bus can take 60 cars off the road. SacRT light rail vehicles minimize air pollution, as they are 100% powered by electricity and most buses use compressed natural gas (CNG) which produces fewer pollutants, other vehicles are 100 percent zero-emission electric battery powered vehicles.

On Earth Day, help clear the air by trying an alternative form of transportation. Leave the car at home and try SacRT for free.

SacRT Earth Day Events:

• Saturday, April 22:

SacRT will be at the South Natomas Community Center for the Our Planet, Our Home Earth Day event from 11 a.m. – 1 p.m. The event will be at the Community Center located at 2921 Truxel Road.

• Sunday, April 23:

SacRT partnered with the Environmental Council of Sacramento (ECOS) to provide free rides to Sacramento Earth Day at Southside Park on Sunday, April 23 with a free ride flyer.

For event details, <u>visit ecosacramento.net</u>. To ride free, simply print or screenshot the free ride flyer, visit <u>sacrt.com/freerideflyer</u>.

#### Help Spring Clean at the American River Parkway

The American River Parkway Foundation's Spring Clean-Up is being held on Saturday, April 15, 2023 at 9 a.m. This free community event is the second-largest annual clean-up and helps remove thousands of pounds of trash from the Parkway. With nine locations to choose from along the American River Parkway from Discovery Park to Nimbus Dam, you can help conserve your favorite part of the Parkway or explore a new area. This is an opportunity for the entire family to make an impact on the community together and a great way to earn community service hours. Learn more about the clean-up opportunities at arpf.org.

## SacRT GM Update



# **50 Years of Service**

# **50<sup>th</sup> Anniversary Kick-Off Celebration**



## **50th Anniversary Kick-Off Celebration**



## **Light Rail Modernization Update**





Protecting Reproductive Freedom

#### MEET DORIS LEGISLATIVE WORK NEWS

 Recipient Name: Sacramento Regional Transit District

 Project Name: Dos Rios Light Rail Station

 Recipient Address: 1400 29<sup>th</sup> Street, Sacramento CA 95814

 Amount Requested: \$5,500,000

 Project Description: The funding would be usedfor the construction of the Dos Rios Light Rail Station. This project will create access to SacRT's light rail system for thousands of new residents in the Twin Rivers housing redevelopment area.

**Financial Transparency Document** 

# **Air Quality Field Trip**



## **Earth Day**



### Sacramento



# Q2 (October-December)

## **Performance Results**



Regional Transit

Strategic Plan 2021-25

# Q2 Overall Highlights

# Quarterly Results:

94.25 / 100

Regional Transit

| SacRT Overall Performance Scorecard |   |                                 |                      |                      |        |                  |  |
|-------------------------------------|---|---------------------------------|----------------------|----------------------|--------|------------------|--|
| Strategic                           |   | FY2023                          | FY23 Annua<br>Re     | Perofrmance<br>sults | Goal   | Q2               |  |
| Pillar                              | Overall Metric  | Performance<br>Goals            | Q1                   | Q2                   | Points | Earned<br>Points | Definition   |
|                                     |   |                                 | (July-Sept)          | (Oct-Dec)            |        |                  |  |
|                                     | Operating Cost Per Vehicle<br>Revenue Hour                                | FY21 Budgeted<br>Cost Per Hour: |                      |                      |        |                  |  |
|                                     | Bus:  | \$167.10                        | \$169.23             | \$172.86             | 3      | 2.90             | The average operating cost of an hour of revenue service.  |
|                                     | CBS Fixed:<br>SmaRT Ride:   | \$224.58<br>\$184.58            | \$263.00<br>\$184.95 | \$236.59<br>\$176.94 | 3      | 2.84             | The average operating cost of an hour of revenue service.<br>The average operating cost of an hour of revenue service.   |
|                                     | SacRT GO:   | \$235.86                        | \$104.95             | \$191.71             | 3      | 3.00             | The average operating cost of an hour of revenue service.  |
| e                                   | Light Rail:   | \$415.04                        | \$394.75             | \$383.83             | 3      | 3.00             | The average operating cost of an hour of revenue service.  |
| ŭ                                   | On-Time Performance   |                                 |                      |                      |        |                  |  |
| celle                               | On-Time Performance (Fixed<br>Route)                                      | 80%                             | 81.64%               | 79.60%               | 3      | 3.00             | The percentage of trips completed within the scheduled on-<br>time window.   |
| Ĕ                                   | On-Time Performance<br>(Paratransit)                                      | 85%                             | 78.00%               | 79.00%               | 3      | 2.79             | The percentage of trips completed within the scheduled on-<br>time window.   |
| nal                                 | On-Time Departure (LR)  | 97%                             | 97.50%               | 97.70%               | 6      | 6.00             | The percentage of trips completed within the scheduled on-<br>time window.   |
| Operational Excellence              | Mean Distance Between Failures<br>(Miles)                                 |                                 |                      |                      |        |                  | The average miles between mechanical problems that result in a<br>vehicle not completing its scheduled revenue trip, or a vehicle not<br>starting its next scheduled revenue trip. |
| ğ                                   | Bus   | 13,700                          | 10,397               | 10,892               | 3      | 2.39             | Total fleet miles divided by total monthly road calls.   |
| 0                                   | CBS/SacRT GO/ SmaRT Ride  | TBD                             | 42,076               | 54,167               | 3      | 3.00             | Total fleet miles divided by total monthly road calls.   |
|                                     | Light Rail  | 8,200                           | 8,569                | 9,763                | 4      | 4.00             | Total fleet miles divided by total monthly road calls.   |
|                                     | System Cleanliness  | 100%                            | 85%                  | 89%                  | 5      | 4.44             | The average score for LR Stations, Bus Stops, bus and light<br>rail vehicle cleanliness metrics.   |
|                                     | Collisions Per 100k Miles (YTD)   | 1.6                             | 0.78                 | 0.57                 | 5      | 5.00             | The number of preventable accidents per 100,000 miles on a<br>12-month rolling average. Calculated by (Preventable<br>accidents/ Revenue Miles) *100,000.                          |
| TOTAL POINTS                        |   |                                 |                      |                      | 47     | 45.35            |  |
| e                                   | Rebuild Ridership Trust   | 3,273,106                       | 3,195,538            | 3,626,854            | 10     | 10.00            | The average number of unlinked trips per revenue hour across<br>all service modes.   |
| /alu                                | Fare Evasion Rate   | 2.08%                           | 1.20%                | 1.16%                | 5      | 5.00             | Percentage of fares inspected divided by the number of<br>citations issued for the month.  |
| E E                                 | Social Media Engagement   |                                 |                      |                      |        |                  |  |
| Ë                                   | Facebook Reach/Impressions  | 140,000                         | 149,235              | 92,199               | 2      | 1.32             | Total reach/impressions of content shared on SacRT<br>social media platforms.  |
| Community Value                     | Twitter Reach/Impressions   | 400,000                         | 218,400              | 111,600              | 2      | 0.56             | Total reach/impressions of content shared on SacRT<br>social media platforms.  |
| ō                                   | Instagram Reach/Impressions   | 30,000                          | 15,546               | 18,744               | 2      | 1.25             | Total reach/impressions of content shared on SacRT<br>social media platforms.  |
| Ŭ                                   | LinkedIn Reach/Impressions  | 25,000                          | 25,924               | 12,228               | 2      | 2.00             | Total reach/impressions of content shared on SacRT<br>social media platforms.  |
|                                     | TOTAL POINTS  |                                 |                      |                      | 23     | 20.12            |  |
| ut                                  | 2019 Employee Survey Results  |                                 |                      |                      |        |                  |  |
| eme                                 | % Agree They Receive Timely<br>Feedback on Performance from<br>Supervisor | 68.15%                          | 64.90%               | 64.90%               | 4      | 3.81             | The % of employees that somewhat agree, agree, or strongly<br>agree that they receive timely feedback on their performance<br>from their supervisors.                              |
| Engagement                          | % Agree Teamwork is<br>Encouraged and Practiced                           | 73.92%                          | 70.40%               | 70.40%               | 3      | 2.86             | The % of employees that somewhat agree, agree, or strongly<br>agree that teamwork is encouraged and practiced.   |
| 0                                   | % Agree They Receive Enough<br>Training to be Their Best at Work          | 84.11%                          | 80.10%               | 80.10%               | 3      | 2.86             | The % of employees that somewhat agree, agree, or strongly<br>agree that they receive enough training to be best their best at<br>work.  |
| loy                                 | % Overall I am Happy At Work  | 88.50%                          | 88.50%               | 88.50%               | 3      | 3.00             | The % of employees that somewhat agree, agree, or strongly<br>agree that they are happy at work at SacRT.  |
| Employe                             | % Agree they Have a Good<br>Working Relationship with Those<br>Around Me  | 96.50%                          | 96.50%               | 96.50%               | 2      | 2.00             | The % of employees that somewhat agree, agree, or strongly<br>agree that they have a good working relationship with those<br>around me.  |
|                                     | TOTAL POINTS  |                                 |                      |                      | 15     | 14.52            |  |
| Customer<br>Satisfaction            | Overall Customer Satisfaction   | 3.5                             | 3.7                  | 3.7                  | 10     | 10.00            | Through customer surveys, using a scale of 0 to 5 of how<br>satisfied the public is with SacRT. The KPI goal is overall<br>score of 3.5 or higher.                                 |
|                                     | Service Level for Calls Answered for                                      | e, Customer Advo                | cacy queues          |                      |        |                  |  |
|                                     | Customer Service  | 80%                             | 74%                  | 75%                  | 2.5    | 2.34             | Percentage of calls answered within 20 seconds for Customer<br>Service.  |
|                                     | Customer Advocacy   | 60%                             | 44%                  | 46%                  | 2.5    | 1.92             | Percentage of calls answered within 20 seconds for Advocacy<br>queues.   |
|                                     | TOTAL POINTS  |                                 |                      |                      | 15     | 14.26            |  |
| OVERALL                             | PERFORMANCE SCORE   |                                 |                      |                      | 100    | 94.25            |  |
|                                     |   |                                 |                      |                      |        |                  |  |



| Strategic Pillar              | Assigned<br>Points | Q1<br>Score | Q2<br>Score |
|-------------------------------|--------------------|-------------|-------------|
| <b>Operational Excellence</b> | 47                 | 41.99       | 45.35       |
| <b>Community Value</b>        | 23                 | 21.13       | 20.12       |
| Employee Engagement           | 15                 | 14.52       | 14.52       |
| <b>Customer Satisfaction</b>  | 15                 | 14.16       | 14.26       |
| Total:                        | 100                | 91.80       | 94.25       |

- **Operational Excellence** impacted by SacRT GO OTP, Bus MDBF, and system cleanliness.
- **Community Value** impacted by social media tracking changes.
- **Employee Engagement** reflects the results from last employee survey.
- **Customer Satisfaction** increased call volume and staff levels impacting call response time for customer advocacy team.

## **Q2** Data Highlights



Sacramento

## **Common themes that emerged** across the Divisions:

- Impact of the Measure not passing changed financing of key projects in multiple departments
- Great communication and collaboration of all parties on the construction of the low floor vehicle station conversion
- Supply Chain issues and long lead times continue to impact procurements in all departments

## Light Rail Service Improvement Plan



## **Core Objectives of the Light Rail Service Plan**

- 1. Develop comprehensive tactical goals to achieve strategic goals
- 2. Incorporate data-driven decision making
- 3. Establish KPIs and monitor progress
- 4. Future-proof the light rail system

## **Overall Key Performance Indicators**

1. Safety

2. Reliability

3. Accessibility

4. Efficient use of resources

## Light Rail Performance Scorecard - Reliability

| Comparison<br>Timeline | Key Performance Indicator                               | Results           | Attributable Factors  |
|------------------------|---|-------------------|---|
| 2021 – Present         | Completed Trips   | 98.9%             | Maintaining efficient staffing levels; increased<br>vehicle trouble shoot training; accident<br>reduction; increased quality of vehicle<br>maintenance & repair |
| 2021 – Present         | On-Time-Performance                                     | 98.2%             | Increased training for service management personnel; above attributable factors   |
| 2021 – Present         | Light Rail Operator Availability at<br>Morning Pull-Out | 98.1%             | Increased attendance control measures; more efficient extra operator (EXB) management   |
| 2019 – Present         | Mean Distance Between Failure                           | 13.5%<br>increase | Increased maintenance management<br>oversight resulting in better quality of<br>maintenance & repair work   |



## Light Rail Performance Scorecard - Safety

| Comparison<br>Timeline | Key Performance Indicator                 | Results           | Attributable Factors  |
|------------------------|---|-------------------|---|
| 2018 – 2022            | Collisions (All)                          | 43.6% Reduction   | Increased investment in personnel<br>training; stricter enforcement; increased<br>mitigation implementation; reduction in<br>regular auto traffic around light rail lines |
| 2019 – 2022            | Collisions in CBD ("Squeeze<br>By")       | 80% Reduction     | Campaign – "If it doesn't fit, you must sit"  |
| 2018 – 2022            | Collision w/ Object Thrown in<br>Trackway | Fivefold Increase | Growth in unhoused encampments near tracks  |

## Update: Use of Audible Alerts (Horns & Gongs)



## **Use of Audible Alerts Cont'd**

## **REQUIRED**:

- 1. Traveling through all grade crossings
- 2. When traveling through intersections used by regular traffic
- 3. When approaching roadway workers
- 4. In an emergency

## **Unauthorized:**

- 1. When unnecessary
- 2. When used to signal frustration
- 3. When use is excessive

## Department Action to Reduce Unauthorized Audible Alerts

1. Issued a Light Rail Notice that sets formal expectations for Operators and Supervisors

2. Monitoring for compliance and measuring progress. 3. Holding employees accountable for meeting expectations.

## **Questions???**

